

Financial Aid Improvement Project - Overview Detailed information specific to Key Milestones is provided on separate tabs.

| | Stages | Responsibility | Status |
|-----|---|---|-------------|
| 1.0 | Initialize | | Complete |
| 1.1 | Review current Financial Aid practices and identify inefficiencies | Director of Enrollment Services, Interim Director of Financial Aid | Complete |
| 1.2 | Explain rationale for needed changes and communicate the importance of improvements | Director of Enrollment Services | Complete |
| 1.3 | Develop recommendations and justification for improvement project | Director of Enrollment Services, Interim Director of Financial Aid | Complete |
| 2.0 | Plan | | In Progress |
| 2.1 | Establish goals for financial aid processing times | Director of Enrollment Services | Complete |
| 2.2 | Identify resources required for project including estimated budget | Director of Enrollment Services | Complete |
| 2.3 | Identify potential challenges or barriers to success | Director of Enrollment Services | Complete |
| 2.4 | Financial Aid recommendations submitted to the Exec Team | Director of Enrollment Services | Complete |
| 2.5 | Recommendations presented to the Board | Director of Enrollment Services, Exec Team | Complete |
| 2.6 | Operational Plan approved by SPASC as new strategic priority | Director of Enrollment Services | Complete |
| 2.7 | Establish timelines for major elements of project (personnel changes, CampusLogic, PowerFAIDS, OnBase) | Director of Enrollment Services, IS staff, software vendors, HR | Complete |
| 2.8 | Develop communications plan to students and college staff | Director of Enrollment Services, Financial Aid Staff, Marketing | In Progress |
| 3.0 | Execute (*see individual tabs for more details) | | In Progress |
| 3.1 | Hire Assistant Registrar and Manager of Financial Aid Operations | Director of Enrollment Services, Hiring Committees, HR | Complete |
| 3.2 | Implement CampusLogic* | Director of Enrollment Services, IS staff, software vendors | Complete |
| 3.3 | Implement PowerFAIDS* | Director of Enrollment Services, IS staff, software vendors | In Progress |
| 3.4 | Implement OnBase | Director of Enrollment Services, IS staff, software vendors | On Hold |
| 4.0 | Control | | Ongoing |
| 4.1 | Monitor estimated budget and communicate changes as needed | Director of Enrollment Services | Complete |
| 4.2 | Work with IS on software requirements (feasibility, justification, design, validation, release, audit) | Director of Enrollment Services, IS staff, software vendors | Complete |
| 4.3 | Report out to Exec Team, Board, SPASC, and others as needed | Director of Enrollment Services | Ongoing |
| 4.4 | Review challenges and barriers to reduce implementation delay | Director of Enrollment Services | Ongoing |
| 5.0 | Close | | Not Started |
| 5.1 | Evaluate and assess effectiveness of changes including student satisfaction and reduction in Financial Aid processing times | Director of Enrollment Services, IE staff | Ongoing |
| 5.2 | Develop final reports for Exec Team, Board, SPASC, and others to include improvements, final budget, and any additional recommendations | Director of Enrollment Services | Not Started |
| 5.3 | Confirm improved efficiencies, fulfillment of needs, project rationale | Director of Enrollment Services | Not Started |
| 5.4 | Communicate completed improvements to students and college staff | Director of Enrollment Services | Not Started |



Financial Aid Improvement Project - Budget

| | Key Milestones | Annual | | One Time | | Total Costs in <u>Year 1</u> | |
|-------|---|--------|-------------|----------|--------------|------------------------------|--------------|
| 1.0 | Discontinuing Director of Financial Aid Position | \$ | 94,785.00 | | | \$ | 94,785.00 |
| 2.0 | Personnel Changes | | | | | | |
| 1 / 1 | Hire temporary Financial Aid Consultant to help maintain compliance, review operations, and draft recommendations | | | \$ | (16,000.00) | \$ | (16,000.00) |
| 2.2 | Hire an Assistant Registrar and Manager of Financial Aid Operations | \$ | (17,340.00) | | | \$ | (17,340.00) |
| 3.0 | CampusLogic Implementation | \$ | (49,428.00) | | | \$ | (49,428.00) |
| 4.0 | PowerFAIDS Implementation | \$ | (20,936.00) | \$ | (136,958.00) | \$ | (157,894.00) |
| 5.0 | OnBase Implementation | | n/a | | n/a | n/a | ı |
| | Totals | \$ | 7,081.00 | | | \$ | (145,877.00) |

| | Key Milestones | Annual | | One Time | Total Costs in Year 2 | |
|-----|---|--------|-------------|----------|-----------------------|-------------|
| 1.0 | Discontinuing Director of Financial Aid Position | \$ | 94,785.00 | | \$ | 94,785.00 |
| 2.0 | Personnel Changes | | | | | |
| 2.1 | Hire an Assistant Registrar and Manager of Financial Aid Operations | \$ | (17,340.00) | | \$ | (17,340.00) |
| 3.0 | CampusLogic Implementation | \$ | (51,405.12) | | \$ | (51,405.12) |
| 4.0 | PowerFAIDS Implementation | \$ | (21,773.44) | | \$ | (21,773.44) |
| 5.0 | OnBase Implementation | | n/a | n/a | n/a | |
| | Totals | \$ | 4,266.44 | | \$ | 4,266.44 |



Financial Aid Improvement Project - Major Elements

Detailed timelines specific to Key Milestones are provided by vendors at the time of software implementation.

| | Key Components of Project | Responsibility | Status |
|-----|---|--|-------------|
| 1.0 | Personnel Changes | | Complete |
| 1.1 | Hire temporary Director of Financial Aid to help maintain compliance, review operations, and draft recommendations | Director of Enrollment Services, HR | Complete |
| 1.2 | Hire an Assistant Registrar and Manager of Financial Aid Operations | Director of Enrollment Services, HR | Complete |
| 2.0 | CampusLogic Implementation | | Complete |
| 2.1 | Identify need to improve Verification bottleneck | Director of Enrollment Services, Interim Director of Financial Aid | Complete |
| 2.2 | Research available software solutions and demo each one | Director of Enrollment Services, Financial Aid staff, IS staff | Complete |
| 2.3 | Select preferred solution and recommend software for purchase | Director of Enrollment Services, Financial Aid staff, IS staff | Complete |
| 2.4 | Work with vendors and IS staff to establish implementation timelines | Director of Enrollment Services, IS staff, software vendors | Complete |
| 2.5 | Configure software and test integration before using in live environment | Director of Enrollment Services, Financial Aid staff, IS staff, software vendors | Complete |
| 2.6 | Resolve any configuration issues/integration challenges | IS staff, software vendors | Complete |
| 2.7 | Implement software in live environment | IS staff, software vendors | Complete |
| 3.0 | PowerFAIDS Implementation | | In Progress |
| 3.1 | Identify need to automate Financial Aid processes and compliance | Director of Enrollment Services, Interim Director of Financial Aid | Complete |
| 3.2 | Research available software solutions and demo each one | Director of Enrollment Services, Financial Aid staff, IS staff | Complete |
| 3.3 | Select preferred solution and recommend software for purchase | Director of Enrollment Services, Financial Aid staff, IS staff | Complete |
| 3.4 | Work with vendors and IS staff to establish implementation timelines | Director of Enrollment Services, IS staff, software vendors | Complete |
| 3.5 | Configure software and test integration before using in live environment | Director of Enrollment Services, Financial Aid staff, IS staff, software vendors | In Progress |
| 3.6 | Resolve any configuration issues/integration challenges | IS staff, software vendors | In Progress |
| 3.7 | Implement software in live environment | IS staff, software vendors | Not Started |
| 4.0 | OnBase Implementation | | On Hold |
| 4.1 | Identify need to use paperless Financial Aid processes | Director of Enrollment Services, Interim Director of Financial Aid | Complete |
| 4.2 | Work with vendors and IS staff to establish implementation timelines | Director of Enrollment Services, IS staff, software vendors | On Hold |
| 4.3 | Configure software and test integration before using in live environment | Director of Enrollment Services, Financial Aid staff, IS staff, software vendors | Not Started |
| 4.4 | Resolve any configuration issues/integration challenges | IS staff, software vendors | Not Started |
| 4.5 | Implement software in live environment | IS staff, software vendors | Not Started |
| 5.0 | Process Improvements | | Ongoing |
| 5.1 | Review Financial Aid practices and identify inefficiencies (unnecessary duplication of processes, untapped functionality of software, verification practices not required by DOE) | Director of Enrollment Services, Interim Director of Financial Aid, Financial Aid staff | Ongoing |
| 5.2 | Connect with other schools to learn and adopt best practices with new software | Director of Enrollment Services, Financial Aid staff | Not Started |



Financial Aid Improvement Project - CampusLogic Timeline

Detailed timelines specific to Key Milestones are provided by vendors at the time of software implementation.

| | Student Form Implementation | IT FA | Goal | Responsibility | Status |
|-----|--|-------|--------|---|----------|
| 1.0 | Kick Off | | | | Complete |
| 1.1 | RD Demo (optional) | IT FA | Week 1 | RD, CSM & Northland Pioneer College Project Sponsor | Complete |
| 1.2 | Kick Off Call | FA | Week 1 | CSM & Northland Pioneer College Project Sponsor | Complete |
| 1.3 | Process Call | FA | Week 2 | CSM & Northland Pioneer College Project Sponsor | Complete |
| 2.0 | IT - CL Connect Initial Configuration Call | IT FA | Week 2 | CIM & IT, Project Sponsor | Complete |
| 2.1 | Student Experience Training – every Tuesday | FA | Week 3 | Northland Pioneer College Project Sponsor | Complete |
| 2.2 | School Admin Training – every Thursday | FA | Week 3 | Northland Pioneer College Project Sponsor | Complete |
| 2.3 | Basic Setup Call | FA | Week 3 | CSM & Northland Pioneer College Project Sponsor | Complete |
| 3.0 | IT - SIS Configuration Call | IT FA | Week 3 | CIM & IT, Project Sponsor | Complete |
| 3.1 | User Acceptance Testing Call | FA | Week 4 | CSM & Northland Pioneer College Project Sponsor | Complete |
| 3.2 | Confirm DNS Record has been updated | IT | Week 4 | CSM & Northland Pioneer College Project Sponsor | Complete |
| 4.0 | IT - Prepare 4 Production Call | IT FA | Week 4 | CIM & IT, Project Sponsor | Complete |
| 4.1 | Determine Mid-Year Onboarding or Operations Date Change for students who h | FA | Week 4 | CSM & Northland Pioneer College Project Sponsor | Complete |
| 4.2 | Single Sign On Integration | IT | Week 4 | CIM & IT, Project Sponsor | Complete |
| 4.3 | Develop Communication to students about change in Verification process | FA | Week 4 | CSM & Northland Pioneer College Project Sponsor | Complete |
| 4.4 | Update and personalize Communications/Notifications to Students | FA | Week 4 | CSM & Northland Pioneer College Project Sponsor | Complete |
| 4.5 | CL Connect Setup and Integrations configuration | IT | Week 4 | CIM & IT, Project Sponsor | Complete |
| 5.0 | Go Live Call | IT FA | | CSM & Northland Pioneer College Project Sponsor | Complete |



Financial Aid Improvement Project - PowerFAIDS Timeline

Detailed timelines specific to Key Milestones are provided by vendors at the time of software implementation.

| | Student Form Implementation | IT FA | Goal | Responsibility | Status |
|-----|---|-------|------------|------------------------------------|-------------|
| 1.0 | Implementation Services | | | | Complete |
| 1.1 | Introduction Call | IT FA | 4/10/19 | PowerFAIDS, Jenzabar, NPC | Complete |
| 1.2 | Planning Call | FA | 4/17/19 | PowerFAIDS, Jenzabar, NPC | Complete |
| 1.3 | Prodive Agendas for TT1 and TT2 | FA | 7/3/19 | Jenzabar | Complete |
| 2.0 | Technical Services | IT FA | | NPC IT | Complete |
| 2.1 | Installation of PowerFAIDS | IT | 8/1/2019 | Ernie Hess, Eric Madrid (past due) | Complete |
| 2.2 | Provide Access to PowerFAIDS | IT | 8/1/2019 | Ernie Hess, Eric Madrid (past due) | Complete |
| 3.0 | TT1 Coding & Setup Trip | IT FA | | Jezabar - Thomas Frazier | Complete |
| 3.1 | Configuration Document Returned by NPC | FA | 9/6/2019 | NPC - Jeremy Raisor | Complete |
| 3.2 | On Site Visit | IT FA | 9/24-26/19 | NPC, Jenzabar | Complete |
| 3.3 | Review Assignments from TT1 | IT FA | 9/26/19 | NPC, Jenzabar | Complete |
| 3.4 | Review Post Setup Report and Assignments | IT FA | 10/8/19 | NPC, Jenzabar | Complete |
| 4.0 | Complete TT1 Assignments | IT FA | | | In Progress |
| 4.1 | Assignment Follow-up Session | IT FA | 10/14/19 | NPC, Jenzabar | Complete |
| 5.0 | PowerFAIDS CX Integration | IT FA | | | Scheduled |
| 5.1 | Integration Meeting | IT FA | 11/19/19 | NPC, Jenzabar | Scheduled |
| 5.2 | Mapping for Aid and Period of Enrollments and Setup | IT FA | 11/19/19 | Jenzabar | Scheduled |
| 5.3 | Coding | IT FA | 11/20/19 | Jenzabar | Scheduled |
| 5.4 | Testing | IT FA | 1/24/20 | NPC | Scheduled |
| 6.0 | TT2 Trip | IT FA | | Jenzabar - Thomas Frazier, NPC | Not Started |
| 6.1 | Go Live On Site Visit/Training | IT FA | 2/17-20/20 | NPC, Jenzabar | Scheduled |
| 6.2 | Review Post Visit Report | IT FA | 2/28/20 | NPC, Jenzabar | Not Started |
| | Post Go Live | IT FA | | | Not Started |
| 7.1 | Follow-up Call | IT FA | TBD | NPC, Jenzabar | Not Started |